

## MINUTES OF THE MEETING OF THE GRIEVANCE REDRESSAL COMMITTEE (GRC)

In pursuance of this Secretariat Notification of even number dated 24th November, 2025, a Grievance Redressal Committee (GRC) was constituted to address the grievances submitted by EMC Pakistan (Pvt.) Ltd. vide letter No. Nil dated 19<sup>th</sup> November, 2025 regarding the bidding process for consultancy services for the Carbon Trading / Afforestation, Reforestation & Regeneration (ARR) Project in Gilgit-Baltistan.

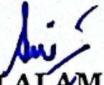
The meeting was held on 4<sup>th</sup> December, 2025 under the chairmanship of the Additional Secretary, Forest, Wildlife & Environment Department, Gilgit-Baltistan. The representatives of EMC Pakistan (Pvt.) Ltd. participated in the meeting online.

### **Proceedings:**

- The Chairperson welcomed all participants and briefed the committee on the background and purpose of the meeting.
- The grievance submitted by the EMC was presented and reviewed point by point.
- The EMC representatives were allowed to explain each query in detail during the online meeting.
- The Committee members thoroughly examined the submitted documents, supporting evidence and responses provided by the EMC.
- After a comprehensive discussion and thorough study of the EMC proposal, the Committee formulated the following decisions/recommendations.

| <b>Sr.</b> | <b>Grievance(Scoring Discrepancy)under Technical Criteria</b>   | <b>Project Documents Attached in Proposal</b>  | <b>Decision/Recommendation</b>   |
|------------|---|--|--|
| 1.         | Criterion # 1.1.3<br>Experience in preparing bidding packages for infrastructure development projects and/ or EPC or turn key projects  | <ul style="list-style-type: none"><li>• M-9 Motorway Project</li><li>• Ranibagh PPP</li><li>• Lahore Motorway</li><li>• FWO Projects</li></ul> | <ul style="list-style-type: none"><li>• The firm has provided ongoing projects. So, no marks are awarded to any ongoing project.</li></ul>   |
| 2.         | Criterion # 1.1.4<br>Experience in developing financial model and project structuring for infrastructure development projects / natural resource development projects and/ or EPC or turnkey projects | <ul style="list-style-type: none"><li>• Road projects</li></ul>  | <ul style="list-style-type: none"><li>• The firm has mentioned the financial model experience of Road projects closely worked with respect to guidance to investors, liaison with the Government of Sindh. However, the firm has not developed a financial model itself, so the given marks remain the same.</li></ul> |
| 3.         | Criterion # 1.2.2<br>Experience in the preparation of Allometric  | <ul style="list-style-type: none"><li>• Carbon Emission Reduction &amp; Removal Program under the</li></ul>                                    | <ul style="list-style-type: none"><li>• Marks were awarded to the project Carbon Emission Reduction &amp; Removal Program under the PPP</li></ul>  |

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|    | equations of various tree species for carbon estimations  | <ul style="list-style-type: none"> <li>PPP mode.</li> <li>Transaction Advisory Services for KP Carbon Market Project</li> <li>Feasibility Study for REDD+ Project in Indus Delta Area, Sindh Province, Pakistan</li> </ul> | <ul style="list-style-type: none"> <li>mode.</li> <li>A project titled "Transaction Advisory Services for KP Carbon Market Project" was also listed, which is still an ongoing project so no marks are given.</li> <li>The Indus Delta Project in Sindh is also mentioned in the experience against the criterion # 1.2.2, which is quite relevant so marks are given against this project.</li> </ul> |
| 4. | Criterion # 1.2.3<br>Experience in preparing bidding packages for projects completed during the last fifteen (15) years | <ul style="list-style-type: none"> <li>Sialkot Motorway</li> <li>Sakur Water Distribution System</li> <li>LDA Scheme 42 PPP</li> <li>Daraban Special Economic Zone PPP</li> <li>Sindh Food SILOS PPP</li> </ul>            | <ul style="list-style-type: none"> <li>All the mentioned projects against the criterion # 1.2.3 are ongoing so the committee has decided no marks to all ongoing projects. Therefore, the already given marks are also marked as zero.</li> </ul>  |
| 5. | criterion # 1.2.4<br>Experience in developing financial model, risk matrix and project structuring under the PPP        | <ul style="list-style-type: none"> <li>Mango Processing Unit project</li> <li>Health sector</li> <li>Road sector</li> </ul>  | <ul style="list-style-type: none"> <li>The firm submitted experience for a Mango Processing Unit project, which falls under the commercial or industrial sector. Additional experience in the health and road sectors was also provided; however, these are not relevant to the NRM sector. Therefore, the given marks remain same.</li> </ul>   |
| 6. | Criterion # 1.2.5<br>Experience in successfully achieving the Financial Closure for any project under the PPP           | <ul style="list-style-type: none"> <li>Teacher Training</li> <li>Motor Vehicle Fitness</li> <li>Solid Waste Management project</li> </ul>  | <ul style="list-style-type: none"> <li>The firm has provided experience in Teacher Training, Motor Vehicle Fitness and Solid Waste Management projects. These sectors are not relevant to the NRM sector; therefore, the given marks remain the same.</li> </ul>   |

  
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